

PO/EO 405.02

Operations Planning Process - Introduction



DPKO & DFS/ ITS - *UN Peacekeeping PDT Standards, Specialized Training Material for Staff Officers 1st Edition 2011*



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Aim

Introduce the Operations Planning Process (OPP)



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Scope

- What is the OPP
- Stages of OPP
 - Component processes
 - Products
- Summary
- Questions



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Learning Pathway

Lectures

- Lectures – Present theory and terminology
 - OPP Overview
 - OPP Stage 1 – Initiation
 - OPP Stage 2 – Orientation
 - OPP Stage 3 – Course of Action (COA) Development
 - OPP Stage 4 – Plan Development
 - OPP Stage 5 – Plan Review
 - **Intelligence Preparation of the Operating Environment (IPOE) Steps 1-4 throughout**

Exercises

- Syndicate Work – Apply theory and terminology
- Exercise Scenarios
 - MAGITAKAK DAM – Cycle 1
 - CARANA - Command Post Exercise (CPX) – Cycle 2



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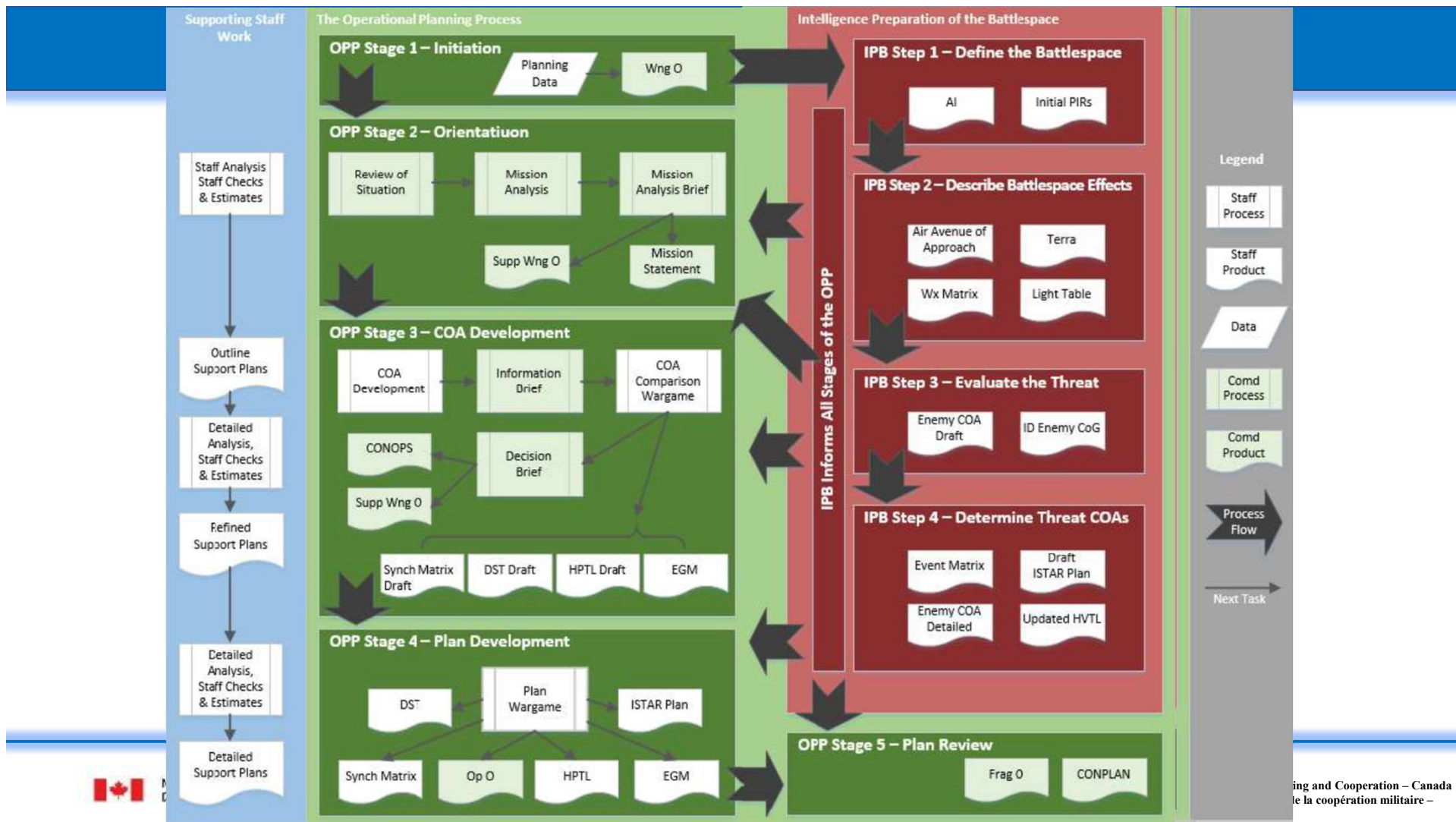
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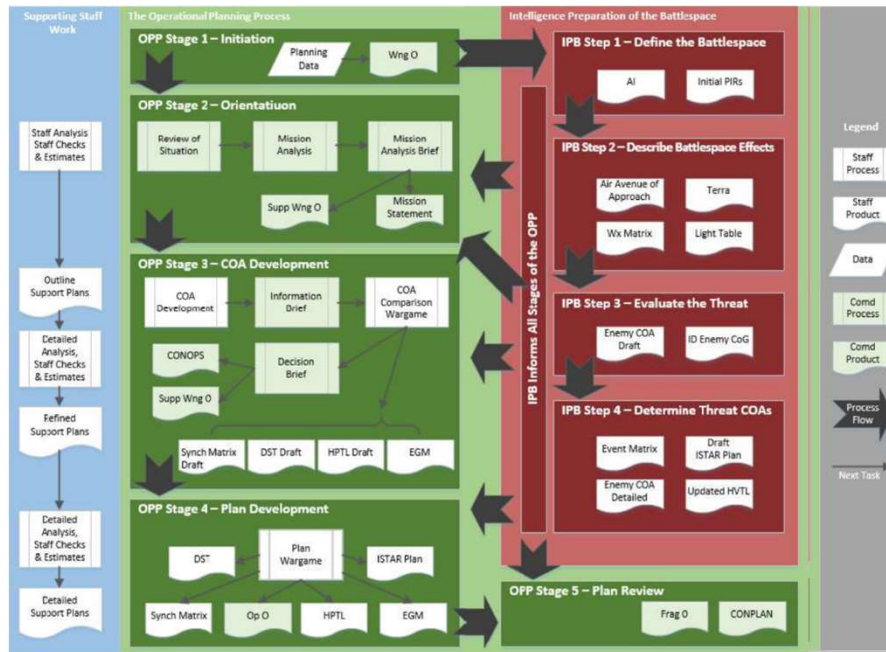
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Do you have any experience with the Canadian OPP, MDMP, UN Planning Process?

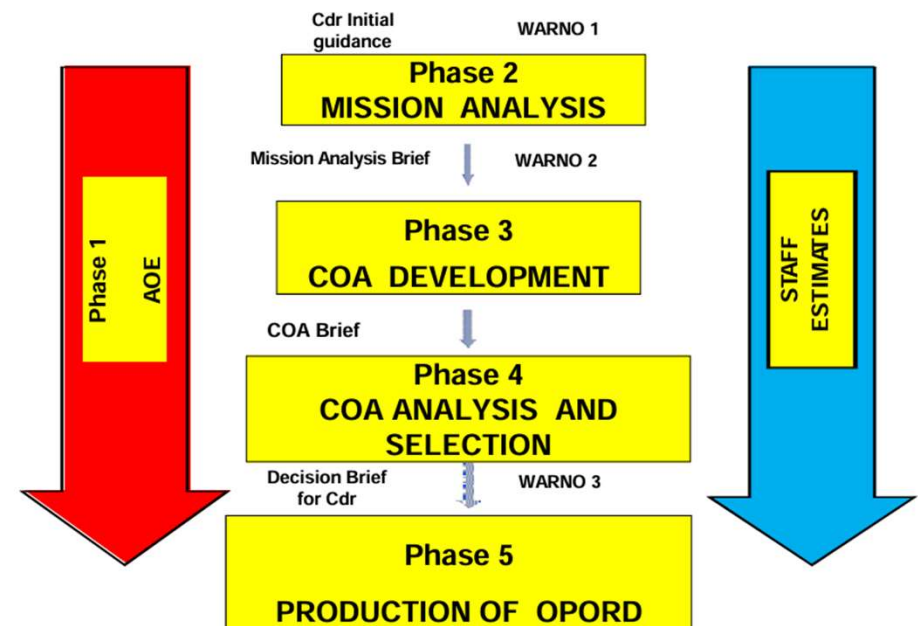
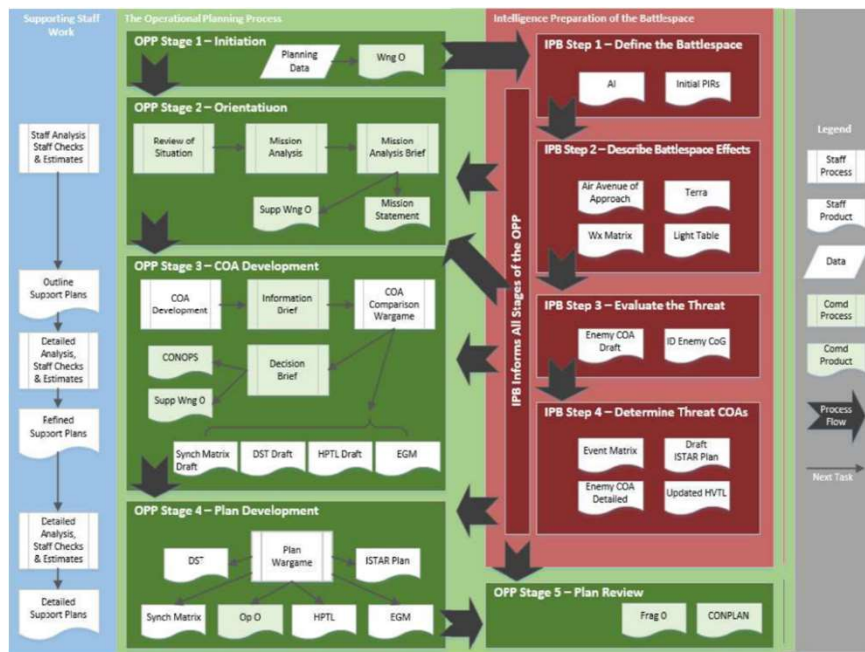


The Military Decisionmaking Process (MDMP)

Key Inputs	Steps	Key Outputs
<ul style="list-style-type: none"> Higher headquarter's plan or order or a new mission anticipated by the cdr 	I Receipt of Mission WARNORD	<ul style="list-style-type: none"> Commander's initial guidance Initial allocation of time
<ul style="list-style-type: none"> Commander's initial guidance Higher HQs' plan/order Higher HQs' knowledge and intelligence products Knowledge products from other organizations Army design methodology products 	II Mission Analysis WARNORD	<ul style="list-style-type: none"> Problem statement Mission statement Initial commander's intent Initial planning guidance Initial CCIRs, and EEFls Updated IPB & running estimates Assumptions Evaluation criteria for COAs
<ul style="list-style-type: none"> Mission statement Initial cdr's intent, planning guidance, CCIRs, and EEFls Updated IPB, running estimates Assumptions Evaluation criteria for COAs 	III COA Development	<ul style="list-style-type: none"> COA statements and sketches <ul style="list-style-type: none"> - Tentative task organization - Broad concept of operations Revised planning guidance Updated assumptions
<ul style="list-style-type: none"> Update running estimates Revised planning guidance COA statements/sketches Updated assumptions 	IV COA Analysis (War Game)	<ul style="list-style-type: none"> Refined COAs Potential decision points War-game results Initial assessment measures Updated assumptions
<ul style="list-style-type: none"> Update running estimates Refined COAs Evaluation criteria War-game results Updated assumptions 	V COA Comparison	<ul style="list-style-type: none"> Evaluated COAs Recommended COAs Updated running estimates Updated assumptions
<ul style="list-style-type: none"> Updated running estimates Evaluated COAs Recommended COA Updated assumptions 	VI COA Approval WARNORD	<ul style="list-style-type: none"> Commander approved COA and any modifications Refined commander's intent, CCIRs, and EEFls Updated assumptions
<ul style="list-style-type: none"> Commander-selected COA and any modifications Refined commander's intent, CCIRs, and EEFls Updated assumptions 	VII Orders Production, Dissemination, and Transition	<ul style="list-style-type: none"> Approved operation plan or order Subordinates understand the plan or order

Ref: BSS5: The Battle Staff SMARTbook, 5th Ed. (www.TheLightningPress.com)

Canadian OPP and MPP



Canadian Doctrinal Definition

“...a collective estimate of the situation that synchronizes the efforts of the staff. It is a logical sequence of collective reasoning leading to the best solution within the available planning time. The commander, assisted by his staff, analyzes a situation, develops and decides on a plan of action, issues orders and prepares for further contingencies.”

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What is the Operations Planning Process

- Command driven
- Staff dependent
- Collective estimate
- Logical analysis
- Creative
- Adaptable
- Coordinated
- Continuous and Dynamic



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Stage 1 – Initiation

- “The Alarm Bell”
- “WHY?”
- Starts with
 - Receipt of Higher Warning Order (Wng O)
 - Commander’s Assessment
 - Change in Situation
 - Political announcement
 - Etc.



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Stage 2 – Orientation

“Common understanding of the problem”

- Complexities of the operating environment
- Nature of the problem
- Higher Commander’s direction and intent
- Conditions for success
- What must I do (Tasks)
- What limitations do I have
- What is our mission

*IPOE Steps 1 & 2 help define the environment and the threat

*IPOE Steps 3 & 4 help assess the problem and test the plan



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Stage 2 Orientation - Complete

Mission Analysis BRIEF

+

CPG

+

COS PD

= COMMON UNDERSTANDING ACROSS THE STAFF



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Stage 3 – Course of Action (COA) Development

Key Inputs

- Approved Mission Statement from Step 2 – Orientation
- Initial CPG
- Assigned and Implied Tasks
- Assumptions
- Updated Staff Estimates
- IPOE products

Key Outputs

- COAs for war gaming
- Commander's refined planning guidance
 - War Game Guidance
 - Evaluation Criteria
- Updated estimates
- Updated IPOE



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Stage 3 – COA development – Information Brief

Briefer	Briefing Information
COS	Type and Security Classification, Purpose and Scope, Review of CPG with respect to COA Development
G3	Current Situation Update
G2	MLECOA, MDECOA, Intelligence Collection
G5	Friendly COAs
G1/G4	Sustainment COAs specific to each COA – Replenishment/Maintenance/Medical/Personnel/Police/Civilian
Advisors	Support COAs specific to each plan
Commander	Further Guidance and Direction concerning COA development and war gaming



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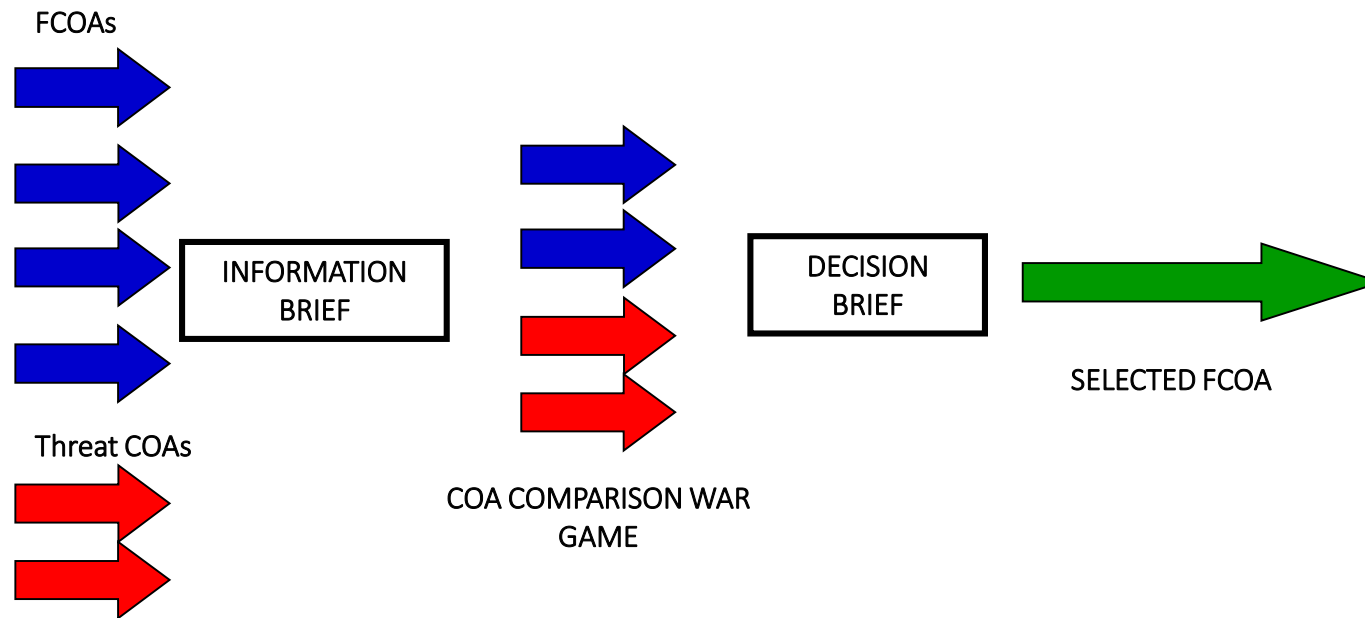


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Step 4 – Plan Development



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Stage 5 – Plan Review

- Does the plan fulfill the requirement?
- Does the plan work with reality?
- Does the plan need adjustments?



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Stage 5 – Plan Review

Key Inputs

- Progress Review – while a plan is being executed. Assess the situation and add changes to the nature of the problem
 - New threats
 - New opportunities
- Periodic Review – OPLANS and Contingency Plans (CONPLANS) prior to implementation to confirm analysis and assumptions remain valid

Key Outputs

- Fragmentary Orders (Frag Os)
- Revised Op O
- Revised OPLAN/CONPLANS



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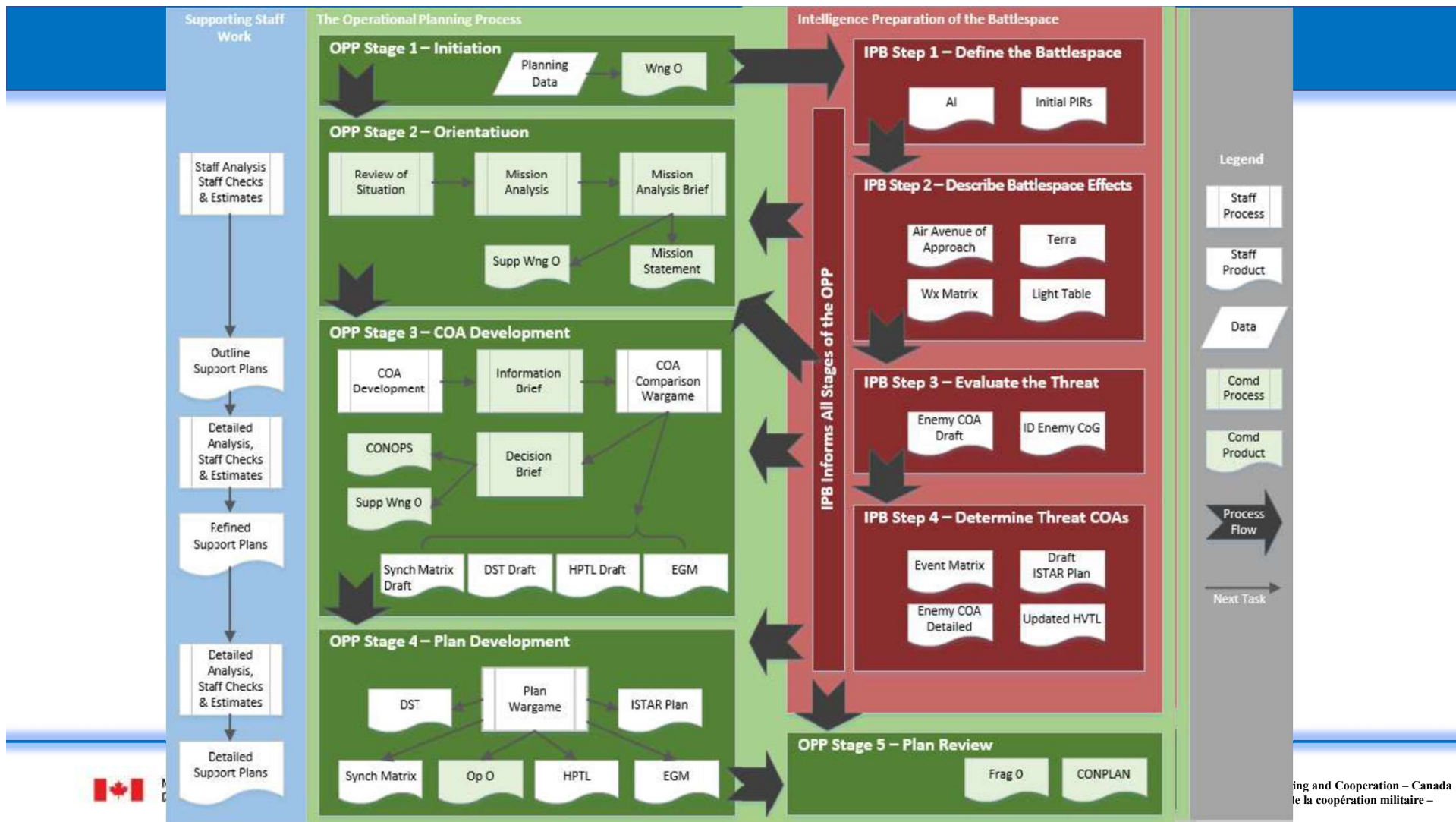
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Intro to Cycle 1

- Turn over of staff within HQ staff
 - New SAL
- COS Planning directive
 - Introduces Warning Order
 - Roles and responsibilities
 - Key timings



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Preparation for tomorrow

- Introduction to the scenario briefing – **REVIEW slides**
- Introduction to OPP (this brief) – **REVIEW slides**
- UNAC Op O 001 - **READ**
- UNAC Force Headquarters (FHQ) Wng O 002 – MAGITAKAK DAM - **READ**
- Intelligence Report (INTREP), Daily Ops summary and Reports, ADREPs, INFOREPs – **READ AS PER COS PD (aligned with SAL roles and responsibilities)**
- Comprehensive Protection of Civilians (CPOC) Manual (PDF):
 - UN CONOPS page 1-11 - **REVIEW**
 - Maps - **REVIEW**
 - UNAC FHQ CONOPS including Annex A - **REVIEW**



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SALs (To Be Determined)

Appointment	Name
Chief of Staff (COS)A/Comd	
DCOS Sp	
G2	
G2 Plans 1	
G2 Plans 2	
G5	
G5 Plans 1	
G5 Plans 2	
Engr Advisor	
Engr Ops O	
G1	
G4	
G4 Plans	
G6 Plans	
G9 CIMIC	
G9 Info Ops	
IMO	
COS Coord	
Air LO	
Planner	

Appointment	Name
Chief of Staff (COS)A/Comd	
DCOS Ops	
G2	
G2 Plans 1	
G2 Plans 2	
G5	
G5 Plans 1	
G5 Plans 2	
Engr Advisor	
Engr Ops O	
G1	
G4	
G4 Plans	
G6 Plans	
G9 CIMIC	
G9 Info Ops	
IMO	
COS Coord	
Air LO	



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Questions?



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Stage 2 – Orientation – Mission Analysis Brief Format

Briefer	Briefing Content
COS	Security Classification/Purpose and Scope/Higher Commander Mission and Intent (2 UP, 1 UP) Concept of Operations of Higher Commander including key objectives
G2	Define Area of Interest and Area of Intelligence Responsibility/Present IPOE Steps 1-4
G5	Assigned, Implied and Essential Task/Limitations/Available Forces and Disposition/Risks/CCIR/EEFI/Operational Timelines/ Draft Mission Statement
G1/G4	Personnel Situation/Medical Situation/Maintenance and Equipment Status/Vehicle and Weapon Status/Supply Situation and Transportation Situation/Host Nation Support Capability
G6	Communications systems available/Communications Risks/Higher HQ Communication and Information Systems (CIS) plans
G9	Civilian Patterns of Activity/IDP situation//Refugee situation/Host Nation Support/Non-governmental Organization (NGO) and humanitarian assistance (HA) activity/Protected sites under Rules of Engagement (ROE) or Host Nation agreements
Advisors	Chief Fires/Air Defence (AD)/Engineer/Aviation - Advise on specific capabilities, limitations and restrictions



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